

RISK GOVERNANCE GLOBAL SERIES 2017

MASTER CLASS RISK CULTURE & LEADERSHIP

FOR SENIOR MANAGERS AND BOARD MEMBERS

EASTERN EUROPE



**Budapest,
Hungary**

*April 28
2017*

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Developing and leading an effective risk culture is the foundation of ERM. A healthy risk culture gives employees a stake in risk management. It starts at the top - with the risk leadership from the board of directors and senior management - and requires commitment and involvement across the entire organization.

Therefore, this Master Class Risk Culture and Leadership is designed specifically for senior managers and board members who are in charge of the implementation of risk culture in organization.

This program is a part of Risk Governance Master Class developed in association with IFC, a member of the World Bank Group. The sessions will use some case studies and real-life examples which exhibit effective risk culture and leadership in various situations.

THE MODULE OF MASTER CLASS ON ENTERPRISE RISK GOVERNANCE HAS BEEN ORIGINALLY DEVELOPED BY:



CRMS Indonesia is a non-profit organization that focuses on Risk Management education. Their commitment is to facilitate and encourage the acceleration of risk management practices in Indonesia through knowledge advancement and sharing initiatives.

IN COLLABORATION WITH:



ERMA, a global learning centre for professionals in Enterprise Risk Management, provides a comprehensive set of Enterprise Risk Management courses and certifications, and is facilitating collaboration efforts of ERM professionals around the world.



IFC, a member of the World Bank Group, is the largest global development institution focused exclusively on the private sector. Working with private enterprises in about 100 countries, we use our capital, expertise, and influence to help eliminate extreme poverty and boost shared prosperity. IFC promotes the adoption of good corporate-governance practices and standards to improve the investment climate.

IFC ADVISORY SERVICES IN SINGAPORE ARE SUPPORTED BY:



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Federal Department of Economic Affairs,
Education and Research EAER
State Secretariat for Economic Affairs SECO

The curriculum is based on case-based method, group work and personal reflection sessions. The program introduces a variety of topics, such as:

Definition of Risk Culture and Its constituents

The session would discuss about foundational elements of a sound risk culture. Through an understanding of some critical indicators of a sound risk culture, board could have a more effective approach to oversight whether the institution's risk culture support adherence to the board-approved risk appetite.

Understanding Human Factors in Risk Management

This session would help board understand the human aspects of risk management and to manage proactively the influence of human behaviour on the risk management process. It would also talk a range of models, perspectives and examples to define and detail the range of possible risk attitudes looking both at individuals and groups within and across an organization.

The Influence of Culture to The Risk Management Process

An effective risk culture is one that enables and rewards individuals and groups for taking the right risks in an informed manner. This session would discuss how to use a Risk Culture Framework to help board influence risk culture within and across any organization toward the organization's vision and mission. Since such framework is presented in a graphical diagram, it helps board simplify a complex and interrelated set of relationships into a high level approach to the various influences on risk culture.

Developing Risk Culture and The Role of Risk Leadership

Since every organization is unique within their own context, it is very important to evaluate its current risk culture and make necessary adjustments to shape it over time in response to changes such as business expand to new markets, outsource larger portion of their processes, and face new technological threats. This session would discuss how board could use the evaluation result in determining whether their organization's risk leadership should be enhanced, how to find the right risk leader, and what a risk leader needs to be successful.



HOSTS

**Marc Schaedeli**

CEO of The Consulting Group AG (TCG)
Former Head of Group Risk Management
Nestlé Switzerland Headquarter

During his 20 years' in risk management, Marc has built up Enterprise Risk Management expertise, including Loss Prevention and Business Continuity. He also acquired Captive Management and Risk Financing skills. He is an experienced risk assessment facilitator with more than 750 projects. Prior to create TCG, Marc was Head of Group Risk Management at Nestlé, he built up and further developed world-wide ERM at Nestlé. He was involved in governance & compliance, human rights and task force management activities. He was also worked for Zurich Insurance and provided consulting services in consumer research as well as technical advisory services.

**Dr. Antonius Alijoyo, ERMCP,
CERG, CRMA, CCSA, CFSA,
CFE, CGEIT.**

Chair ERM Academy and Principal CRMS
Chair/Member of the Board of various
organizations

The chairperson of ERM Academy who has more than 30 years of professional experiences focused on GRC (Governance, Risk Management, and Compliance) in various industries. He has been a practicing independent commissioner and board committee's chair and/or members for the last 15 years especially in the financial services industry and conglomeration, whilst consistently teaching at undergraduate and postgraduate programs for the last 25 years. Antonius earned his Ph.D in Economics in 2013 with a specialization on corporate governance. He has written several books on corporate governance and risk management and participated as resource speaker in many large scale international conferences and master class series across the globe among others are America, Canada, Central and Eastern Europe, UK, Middle East, Africa, Australia, and Asia-Pacific.

**Some speakers are subject to confirmation. The organizer retains the right to change, add and modify the speaking panel configuration without prior notification.*

WHO SHOULD PARTICIPATE ?

The program is designed for member of corporate and public supervisory boards, member of executive boards, and the talent pools of listed and large corporations:

- Executive Directors
- Non-Executive Directors
- Chairperson and member of Audit Committee
- Chairperson and member of Risk Oversight Committee
- Chairperson and member of Corporate Governance Council
- Chairperson and member of Ethics Committee
- Chief Audit Executive
- Chief Risk Officer
- Senior risk practitioners
- The talents for future directors

REGISTRATION

Training

USD 350

Payment can be made through:



or direct transfer to:



Registration is available online at:
registration.ermaglobalseries.com
or through our representatives.

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For more information about this program,
please contact us at event@erm-academy.org,
or through one of our registration channels:

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Online registration is available at:
registration.ermaglobalseries.com

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